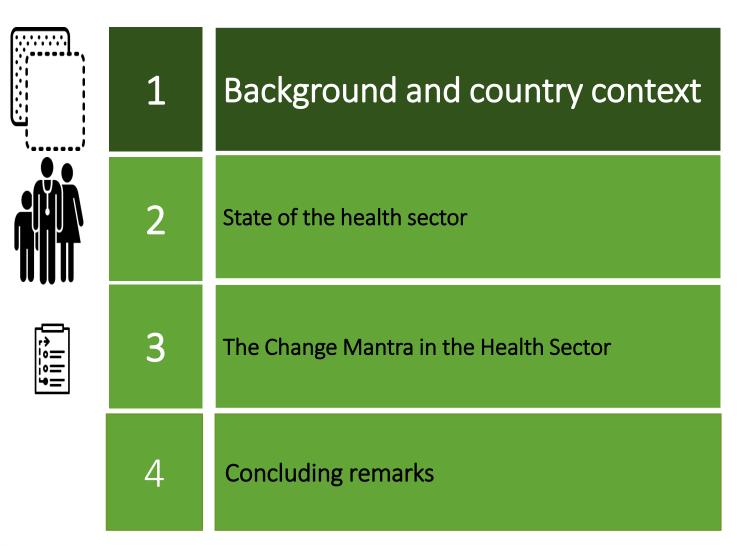
Universal Health Coverage: An Agenda for Change

FEDERAL MINISTRY OF HEALTH





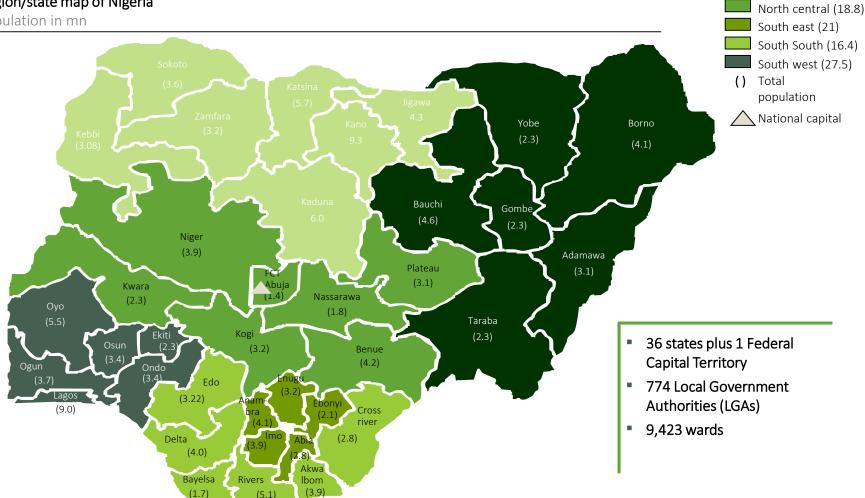




Nigeria is a federation, with 36 states spread across 6 zones

Region/state map of Nigeria

Population in mn



SOURCE: Nigeria Population Census 2013



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North west (35.8) North east (18.9)

...and a diverse population of over 180 Million people





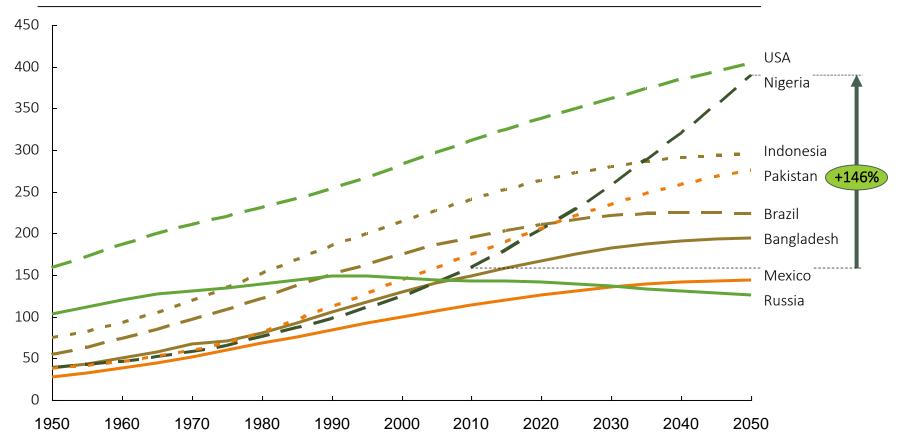


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The country's population is projected to double in 20 years and increase by 146% by 2050, to ~400 million making it the 4th most populous country in the world.

Estimated growth trends in the 10 most populous countries

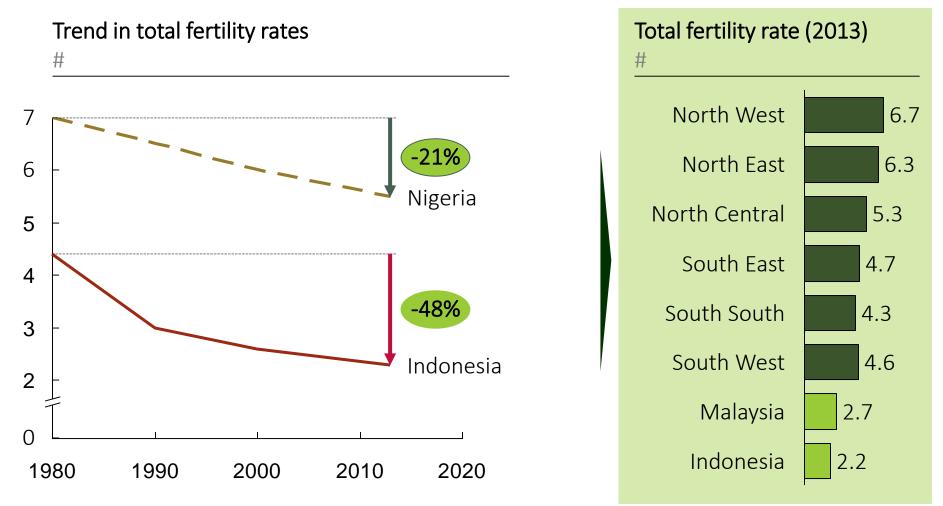
millions



SOURCE: United Nations Population Division, Population Division of the Department of Economic and Social Affairs of the United Nations Secretariat, World Population



This has been largely driven by very high fertility rates that have persisted over the last 30 years



Fertility rates have dropped at a significantly faster rate in comparable countries

S S

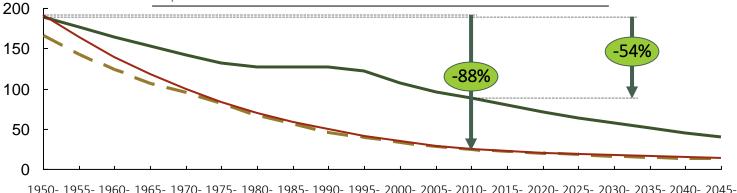
SOURCE: United Nations Population Division, National DHS 2013

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However, the persistently high infant mortality rates...

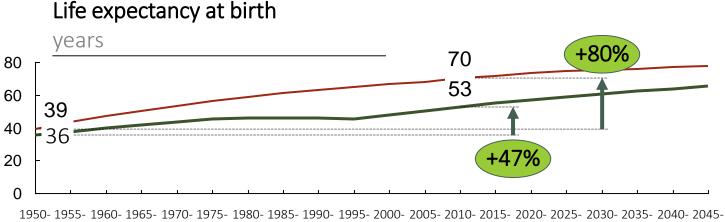
Infant mortality rates

per 1000 live births



1950- 1955- 1960- 1965- 1970- 1975- 1980- 1985- 1990- 1995- 2000- 2005- 2010- 2015- 2020- 2025- 2030- 2035- 2040- 2045- 1955 1960 1965 1970 1975 1980 1985 1990 1995 2000 2005 2010 2015 2020 2025 2030 2035 2040 2045 2050

...have contributed to the low life expectancy at birth...



1950-1955-1960-1965-1970-1975-1980-1985-1990-1995-2000-2005-2010-2015-2020-2025-2030-2035-2040-2045-1955 1960 1965 1970 1975 1980 1985 1990 1995 2000 2005 2010 2015 2020 2025 2030 2035 2040 2045 2050

SOURCE: United Nations Population Division



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- - SEA average

Indonesia

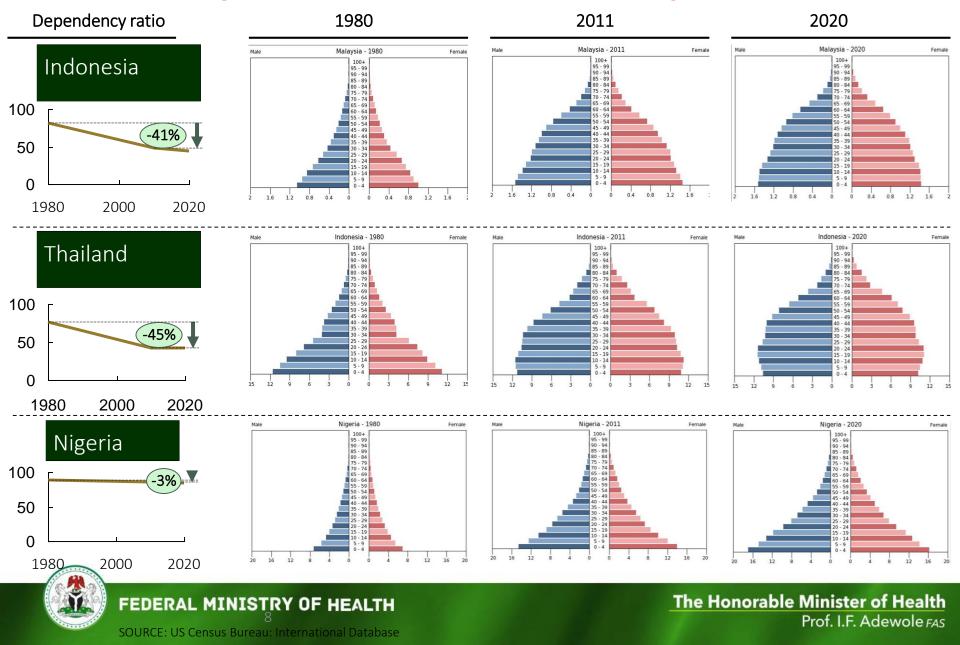
• In 1950, the IMR in South East Asia was close to that of Nigeria (165 and 188 respectively),

However, in 2010-15, this was 24 and 88 respectively)

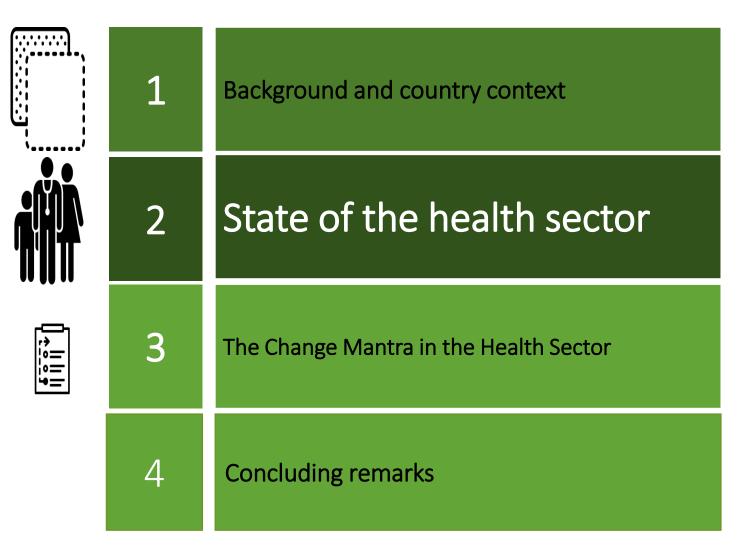
Although similar in 1950s, the difference in LE between Indonesia and Nigeria in 2010 is significant

Over the past 50 years, LE at birth increased by 80% in Indonesia, compared to 47% in Nigeria.

...resulting in a pyramidal demographic profile, with higher dependency ratios than comparable SE Asian countries, whose profiles have evolved









Nigeria's health system is beset with several challenges and suboptimal health outcomes...



- Maternal mortality rate is 576/100,000 live births =
- 1 in 9 maternal deaths worldwide



- health facilities but with different levels of functionality
- Poor quality of care
- Shortage of critical human resources



- Infant mortality rate is 69/1,000
- 8% of the global total,
- An estimated 70% of these deaths are preventable



- Supply challenges
- Inadequate power or water supply
- Commodity stock-outs
- Equipment inadequacy
- Weak standards



- **Child mortality rate** is 128/1,000 = ~1 million deaths per year
- ~10% of the global total



- **Demand** for critical services very **low**, largely driven by a loss of confidence in the system e.g.
- Only 38% of women have skilled births; Only 58% have ANC

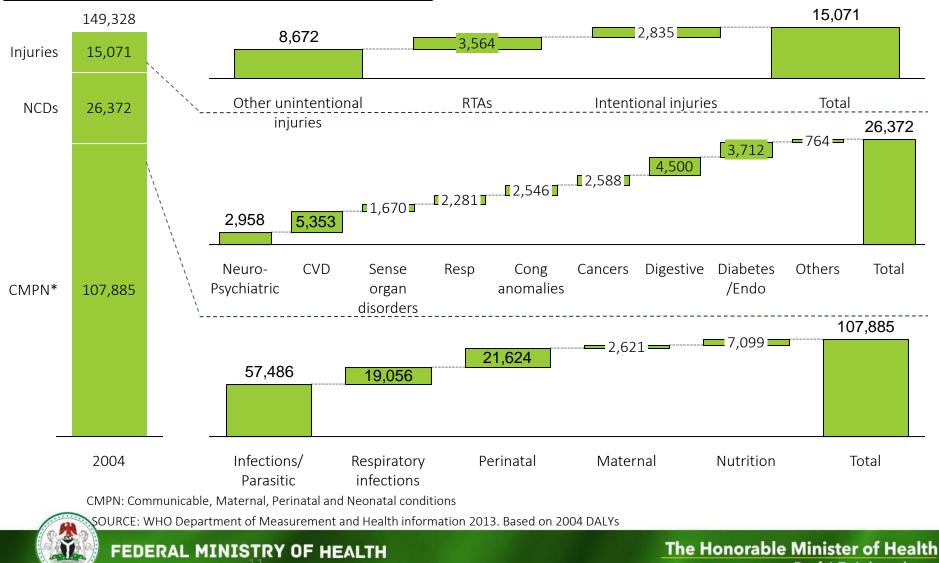


SOURCE: Nigeria Demographic and Health Survey, 2013; Images obtained from multiple sources via Google

FEDERAL MINISTRY OF HEALTH

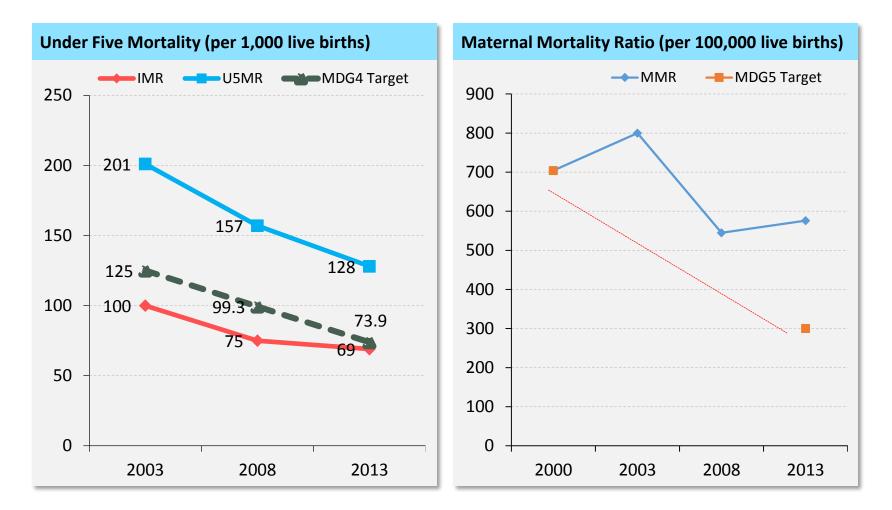
..and characterized by a burden of disease driven by infectious and parasitic diseases

Estimated total DALYs (000s) by cause



Prof. I.F. Adewole FAS

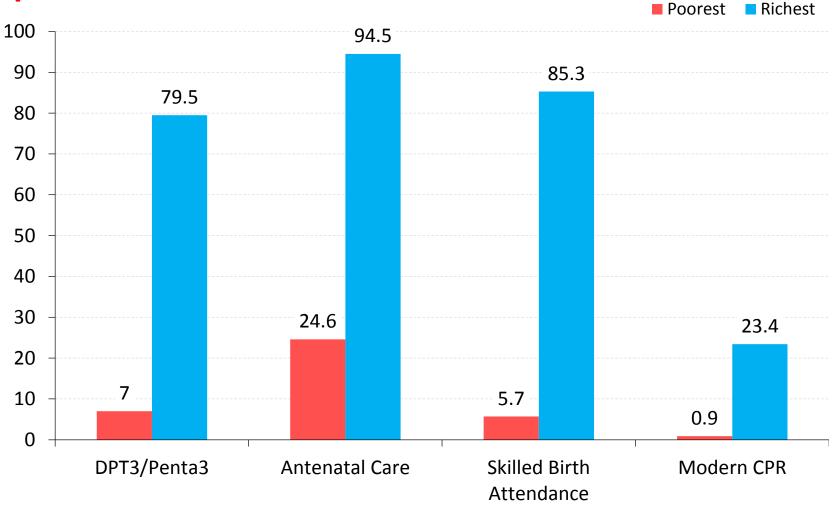
¹² Health sector outcomes show mixed performance ...



Source: World Bank Estimates; NDHS 2003, 2008, 2013



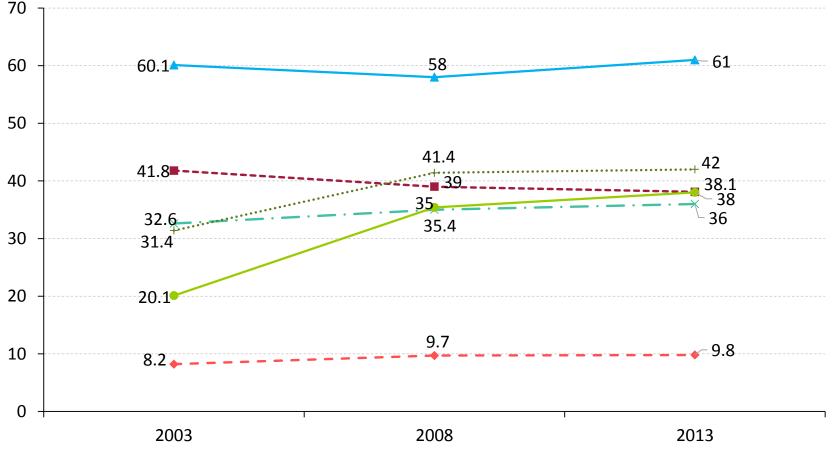
Sector performance is disparate across income quintiles...



Source: NDHS 2003, 2008, 2013



13



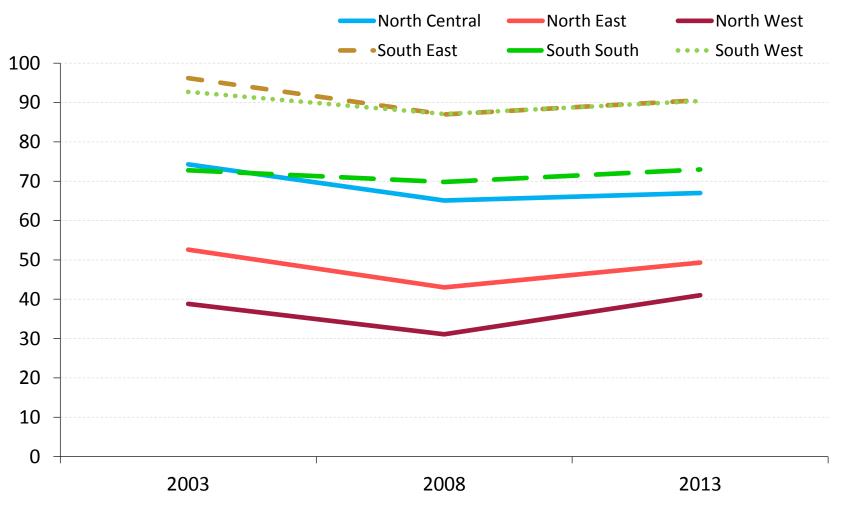
Source: NDHS 2003, 2008, 2013



14

... and varies across geo-political zones.

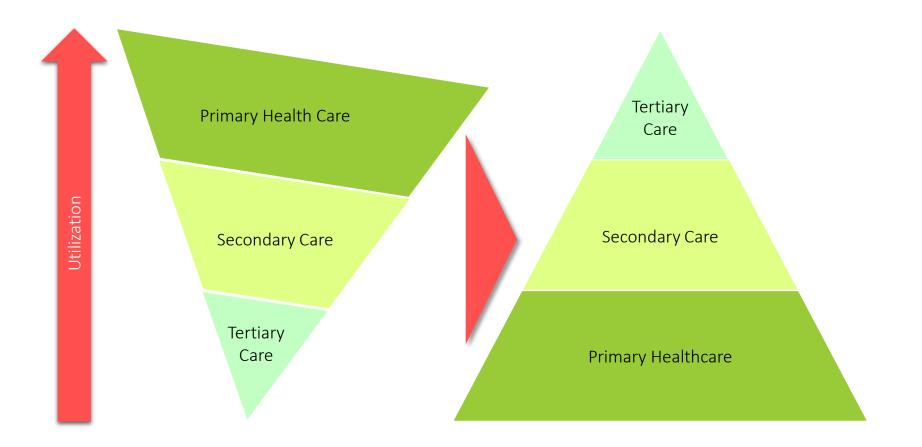
Antenatal Care Coverage By Geopolitical Zones



Source: NDHS 2003, 2008, 2013



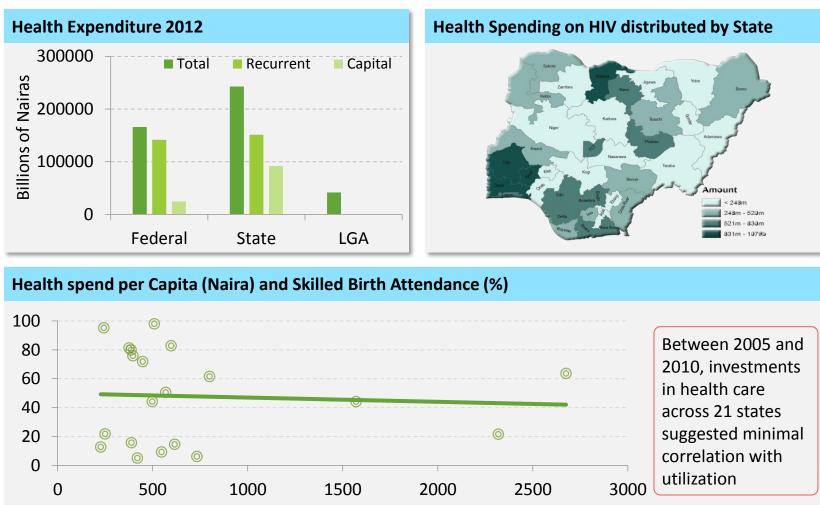
Challenges span the systems building blocks ... & the roles of healthcare institutions have been reversed.





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Investments in health have not necessarily equated positive results.



Source: National Bureau of Statistics, National Health Accounts 2012; World Bank



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¹⁸ There are sector specific and broader social and developmental issues affecting the health sector

• Health system-specific issues

- 1. Supply Limited availability of quality services
- 2. Demand Inequitable Poor financing mechanism
- 3. Governance Weak accountability structures



= Area of Focus

- Broad national development issues
- 1. Inadequate power supply
- 2. Weak infrastructure
- 3. Insufficient central planning





This underperformance is driven by limited service delivery inputs 1/3...

SDI indicators of public sector services

	Nigeria	Kenya	Senegal	Tanzania	Uganda
INPUTS	1 C C C 1				
Minimum infrastructure	18%	39%	39%	19%	47%
Minimum equipment	25%	77%	53%ª	78%ª	18%
Drugs availability	45%	52%	78% ^b	76% ^b	40%
Drugs availability – children	47%	69%			34%
Drugs availability – mothers	44%	41%			23%
Vaccines availability	73%	83%			58%
EFFORT	- 1 - E -				
Absence rate	29%	29%	20%	21%	47%
Caseload per day	1.5	8.7			10.0
Time spent with patients	- 1 - E - E - E		39 min	29min	
ABILITY (Share of providers able to)					
Correctly diagnose common conditions ^c	36%	74%	34%	57	58%
Adhere to clinical treatment guidelines ^c	31%	43%	22%	35%	35%
Correctly manage maternal and neonatal complications ^d	17%	44%			20%

Notes: Public Facilities Only

^a Only 3 items were considered: weighing scale, thermometer and stethoscope as opposed to 2 additional items in the other countries: refrigerator and sterilizing equipment.

^b Only 15 drugs were considered as opposed to 10 priority drugs for children and 16 priority drugs for mothers.

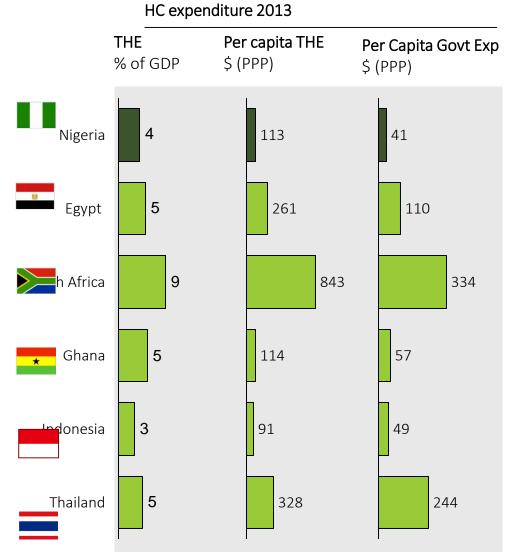
^a Acute diarrhea with dehydration, Malaria with anemia, Pneumonia, Tuberculosis, and Diabetes.

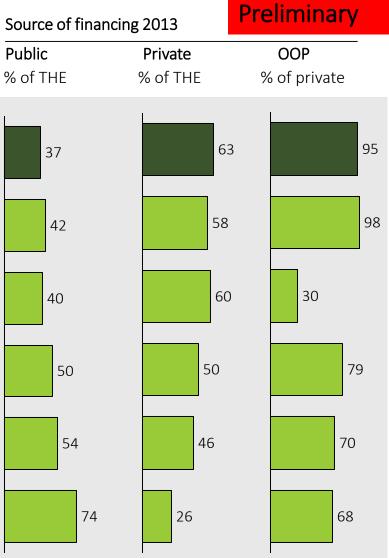
^b Post-partum hemorrhage, and Neonatal asphyxia.

SOURCE: SDI



High out of pocket payment at the point of use 2/3...



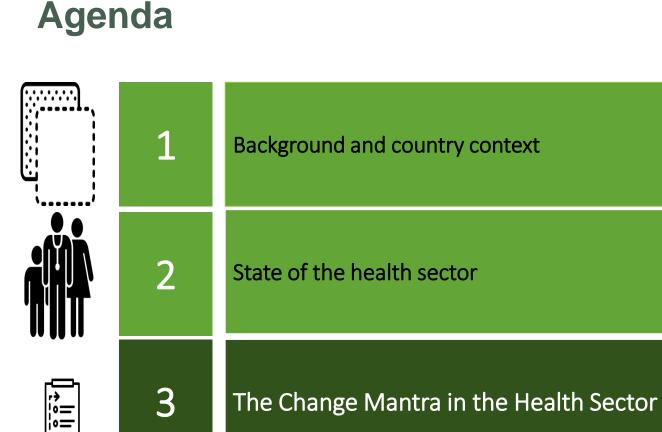




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SOURCE: UNICEF 2009, MMR: 2008 WHO, UNICEF, UNFPA, WB Interagency estimates



Concluding remarks





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²² Mr. President's passion for a New Healthy Nigeria

Health is one of key promises of the current administration

A healthy nation is a wealthy nation

Health is a human rights issue as enshrined in Nigerian constitution

Access to health must be UNIVERSAL





²³ What is our vision?

To ensure that ALL Nigerians, especially the poorest, have access to basic, quality healthcare to ensure that mothers deliver their babies safely ...





... and that that as many Nigerian children as possible live past the age of five ...



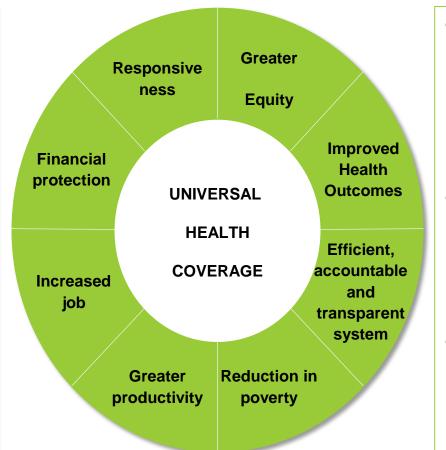
... and that Nigerians do not suffer financial hardship as a result of seeking healthcare



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To achieve Universal Health Coverage, we are setting a vision, bold in its scope and ambitious in its scale

Achieve Universal Health Coverage by ensuring 1 functional PHC per ward in Nigeria



- To achieve UHC, Nigeria will scale up the inputs required for efficient service delivery.
- 10, 000 PHC facilities will be revitalised over the next 2 years.
- Significant resources are required to achieve this



²⁵ To achieve this, we need to start thinking differently...

Current View

- MDGs
- Silos of interventions
- Multiple investments without a strategically focused approach to addressing health issues
- Primary focus on inputs
- Public sector lens only
- **Poor data** management, utilization monitoring and evaluation
- Fragmented approach within Departments and Agencies and across sectors

New Strategic Vision

- SDGs
- Systems reform
- More aggressive **prioritisation** of high impact interventions and innovations
- Focus on system processes, outputs and outcomes
- Multi-sectoral lens
- Performance review and management
- Integration of programmes; coordination of results and clear lines of accountability



The National Health Act (2014) provides a framework for action supporting development of the sector broadly.

Establishment of standards	 Recognises the need to classify all health establishments and the provision of certificate of standards Provides legislative support for clinical governance and provision of qualitative health care
Increased financing for health	 Increased financing for health through the creation of a basic health care provision fund Addresses supply and demand side components
Establishment of the Health Information System	 Provides support for data strengthening and private sector reporting Recognises the need for robust health research guided by adherence to ethics
Others	 Control of use of blood, blood products, tissues and gametes of humans Delineates functions of health care managers Outlines the rights and duties of users and health care personnel



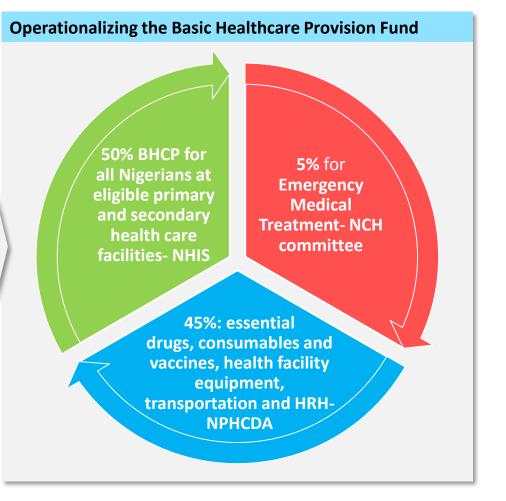
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... and a springboard for achieving Universal Health

Coverage ...

It makes dedicated resources available to the lowest levels of care for strengthening Primary Healthcare.

- Moving forward with the "One PHC per Ward" agenda
- Operationalizing the Basic Healthcare Provision Fund
- Refine Minimum Standards and Basic Healthcare Package requirements
- Adopting proven results-focused approaches to reform
- Addressing value chain challenges such as health worker motivation and distribution
- Engender accountability
- Enable client's voice





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And makes provisions for regulation and assurance of Quality of Care ...

- Review and adopt regulatory standards for all services offered in the health sector
 - Clinical e.g., establish the National Tertiary Health Institutions Standards Committee
 - Pharmaceutical/Food and Drug Supply
 - Laboratory e.g. use of blood, blood products, tissues and gametes
 - Health Personnel
- Institute and enforce regulatory standards for all public, private and alternative providers including a function inspections and certifications systems
- Enforce sanctions and fines for defaulters



Nigeria is also currently reviewing its strategic plans for health (NSHDP 2016-2020) -

Past

Current situation	 Focus on inputs Weak accountability and oversight mechanisms Poorly defined benefit package
Strategic objectives	 Limited integration of the health system components Weak prioritisation of high impact interventions Poorly defined health financing strategy
Governance	 Poorly defined roles with focus on secondary and tertiary care
Data	Lack of demand for dataLimited use of data to inform policy

Future

- Focus on results and outcome
- Increased accountability structures in place
- Focus on Universal Health Coverage
- Improved integration and coordination of the health systems
- Focus on high impact maternal and child health interventions
- Robust health financing strategy
- Primary health care under one roof
- Defined roles and funding structures for secondary and tertiary care
- Establish administrative and clinical governance structures
- Institutionalise performance management cycles
- Creation of data scorecards and use of data in policy making



We are employing a set of options to increase health as a priority within the government budget

Funding sources	Funding initiatives	Ideas being developed by the team		
Overcoming the perception of	Improve strategic planning and budgeting	 Improved policy based budgeting and ensure consistency with government policy Improve budget credibility and comprehensiveness 		
an 1 unproductive	Strengthen transparency and accountability	 Improve data availability of resource flows and service utilization Audit – Scrutiny of use of public funds 		
and inefficient sector	Enhance budget execution	 Explore possibility of multi-year WB loan to cover funding shortfalls 		
2 Advocating for health	Increased engagement with key stakeholders	 Strengthening information and demonstrating value of health as a net contributor to the Nigerian economy Effective engagement of Federal Ministries of Finance and Budget and National Planning Networking with NASS 		



... and increasing fiscal space for health.

2015 Appropriation Total – N259, 752 Billions Recurrent - 237, 075 Billions Capital – 22,676 Billions Federal budget for health 2015 (Nbn) 259 237 22 Recurrent Capital Total

How do we expand the fiscal space particularly for capital investments?

- Prioritization of health e.g., Mr President's inclusion of BHCPF for 2016 budget
- Earmarked funds, special taxes and levies e.g., implementation of Nigeria Tobacco Bill, alcohol levies / taxes
- Innovative Financing Instruments e.g., Results Based Approaches, Health Bonds, Crowdfunding
- Private Sector Investments
- Grants
 - Foreign donors
 - Domestic philanthropic



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³³ Mr. President has committed to the inclusion of the Basic Healthcare Provision Fund in Nigeria's 2016 Budget.

TheGuardian

April 23, 2016

President Buhari scales up basic health services through the "One PHC Per Ward Initiative"

The President of the Federal Republic of Nigeria, Gen. Muhammadu Buhari (Rtd.), today commissioned the first thousand primary healthcare centres of the "One PHC per Ward" initiative. These are a product of the Federal Government's recent investment in Primary Healthcare through the Basic Healthcare Provision Fund



Health reform takes a new shape in Nigeria as Nigerians gain access to basic services

The Washington Post

Nigeria Makes Massive Strides Towards Universal Health Coverage

Nigeria's Federal Government has made huge strides towards achieving Universal Health Coverage. More than twenty million Nigerians have been enrolled through the State Supported Health Insurance Schemes



December 15, 2016



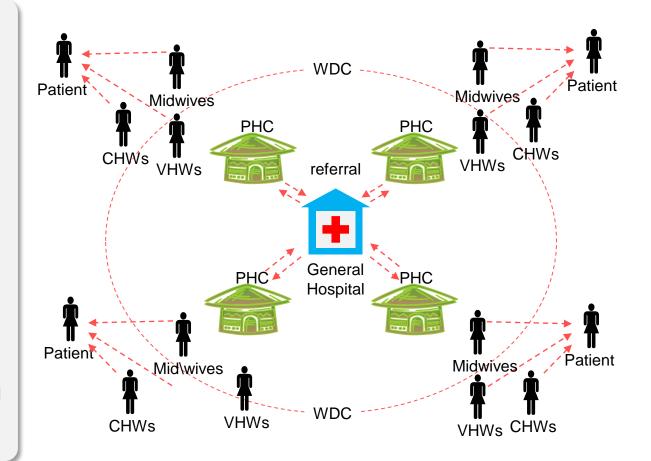
The Honorable Minister of Health Prof. I.F. Adewole FAS

June 4 2017

The platform for delivery towards achieving Universal Health Coverage is ...

ENSURING '1 FUNCTIONAL PRIMARY HEALTHCARE CENTRE PER WARD'

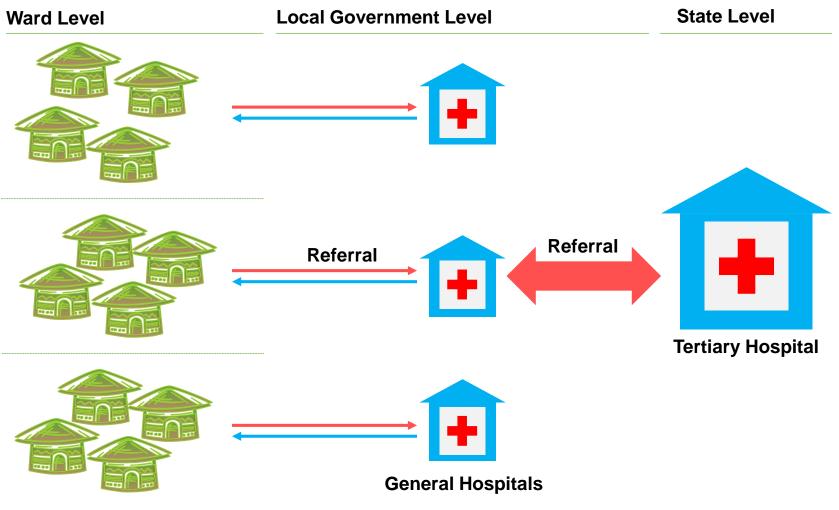
- 30, 000 primary healthcare facilities in Nigeria (~20% of which are fully functional)
- Focus will be on 10, 000 PHCs (1 functional PHC per ward)
- ~10,000 political wards
- ≈ 10,000 population per ward
- NPHCDA will map the facilities with corresponding functionalities based on the Minimum Standards for PHC





... and an effective referral system across the levels of

care.



One PHC per Ward



³⁶ With integration of high impact, cost-effective interventions at all 3 levels of care (Our Signature Projects)

Maternal and Neonatal Mortality Reduction

	Elimination of Mother to Child Transmission of HIV				
		Cancer Prevention, Treatme for Cancer Control	nt and Care – National Agency		
			Emergencies – National Health Emergency Response Programme		
Policy	Research and Policy	Research and Policy	Policy and guidelines		
Integrated programmatic approach	Programmes Integration	Advocacy	Coordination of actors		
Adopt and scale-up low cost, high impact interventions	Scale-up proven approaches	Develop National Framework	Create awareness		
Demand creation	Demand creation	Adoption of international best practices	Resource Mobilization		
Resource mobilization	Private sector engagement				



There are 6 key elements necessary for the successful delivery of the 1 PHC per ward strategy ...

HRH Sourcing & Distribution	Recruitment, deployment & training of new HRH
Infrastructure Upgrade, Maintenance & Utilities	Facility renovations, power supply, toilet and water amenities
Commodities and Consumables	Basic tracer drugs, essential consumables required for deliveries, family planning and other services
Equipment	Required for basic consultation, basic tests and minor surgical procedures
M&E/ Performance Management	Routine program monitoring, surveys, production of tools
Communication and advocacy	Demand generation, Behavioral Change Communication, IEC materials



Several High Impact programs are being carried out 3/4

Primary Health Care Revitalization

The emphasis is on utilizing Primary Healthcare Systems as a pivot for delivery



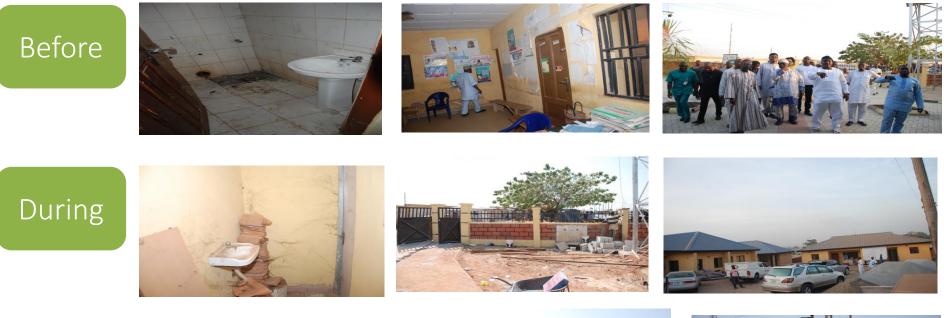
- Over a six week period, we revitalized the a PHC in Kuchingoro to enable it deliver qualitative health care services.
- This effort is the 1st of a proposed 110 PHCs spread across the 109 senatorial zones
- At N5mn per PHC, we can increase the input required for effective and efficient service delivery as seen here in Kuchingoro



Several High Impact programs are being carried out 3/4

Primary Health Care Revitalization

The emphasis is on utilizing Primary Healthcare Systems as a pivot for delivery













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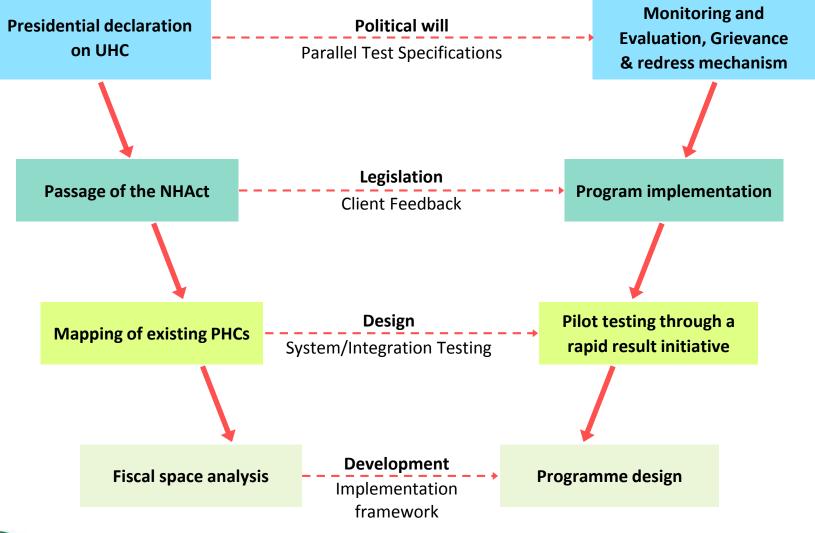
The Flag-off of PMB PHC Revitalization Agenda at Kuchigoro







... and critical actions must be taken at Federal and State levels.





FEDERAL MINISTRY OF HEALTH

Presentation and Launch of Basic Healthcare Provision Fund Policy Document by Mr President







At the primary care level, the BHCPF is guided by a set of principles that focuses on results and outcomes...



- **Defined package of care** that focuses on maternal and child health services and clearly explained to beneficiaries
- Package address 60% of Nigeria's burden of disease



Performance framework and data management framework to guide allocative and operational efficiencies



- Accreditation system to ensure a stepwise approach to improving quality of care
- Program will strengthen continuous quality improvements and clinical governance



Governance and accountability through the a management secretariat that will oversee program implementation and ensure periodic audits of the program to guarantee effectiveness



Payment mechanism that incentivizes service provision, improves efficiency of fund use Leveraging on technology, reimbursements will be carried out electronically, with potentials for corruption minimized

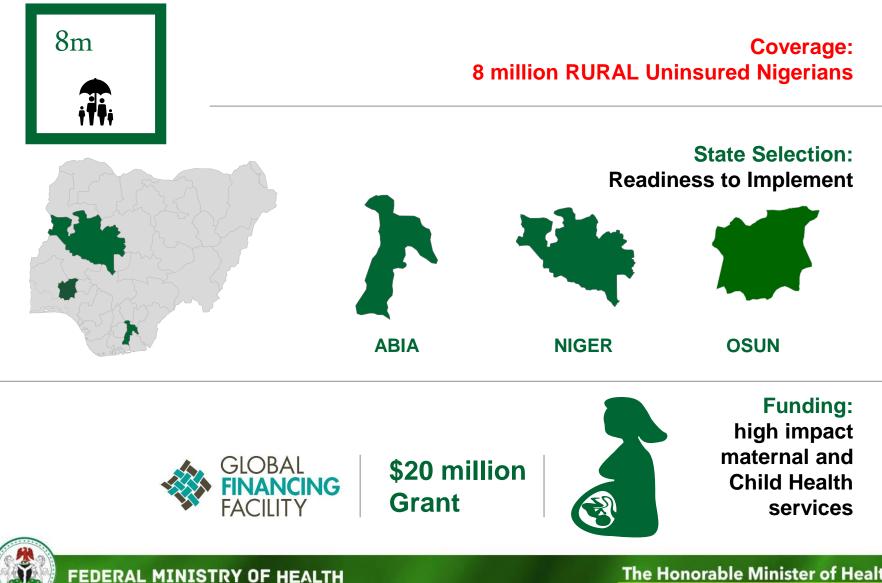


Outcomes driven investments through the purchasing of high impact maternal and child health services





...and will reach 8 million Nigerians in the three start up States in the first year



The program addresses system inefficiencies and focuses on results

Expected Outcomes:

PHC Revitalization & Basic Healthcare Provision Fund

Service Delivery: Improved service delivery at the front lines



Financial barrier: Reduction in exposure to financial catastrophe for the poorest Nigerians

Access: Increased access and use of services with concurrent

reduction in inequality.



The Honorable Minister of Health Prof. I.F. Adewole FAS

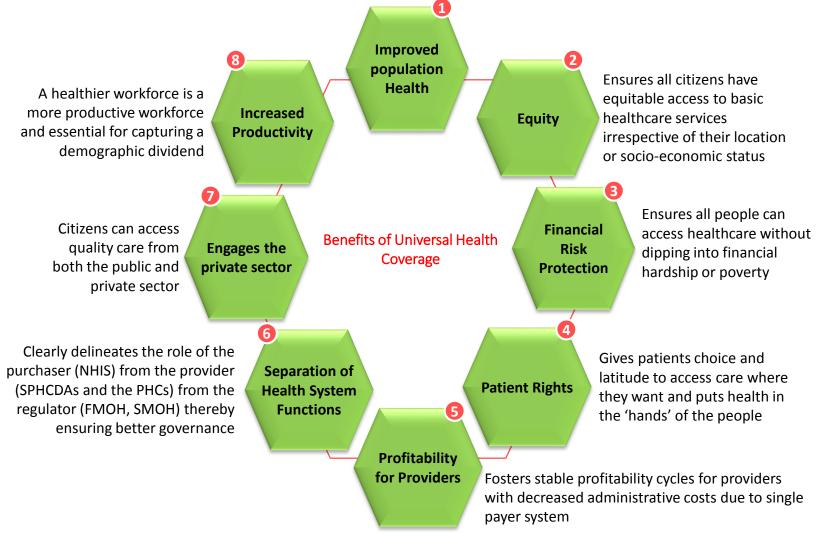
FEDERAL MINISTRY OF HEALTH

To finance these programs, Nigeria will explore the following options ...

	Existing options	Additional options
Public sector funding	 The Basic Health Care Provision Fund NHIS efficiency savings Increased allocative efficiency of budgeted resources 	 Direct taxation of company earnings, capita; gains and household income Indirect taxation on public consumption of goods and services through VAT, excise duties Non- tax revenues earmarked funds from proceeds accruing from sale of natural resources e.g. natural gas Debt instruments such as external credits and bonds tied to improved health sector performance
Private sector funding	 Formal sector health plans Social responsibility by the organised private sector 	 Voluntary solidarity contributions made by individuals at the time of purchase of selected services
Innovative financing	• SOML P4R	 Sin taxes on unhealthy foods and/or drinks Telecoms taxes Air travel taxes National lotteries
Development Assistance for Health	 Nigerian State Health Investment Program (NSHIP) 	Basket fund mechanism to pool donor support for health



There are several positive externalities to achieving Universal Health Coverage.



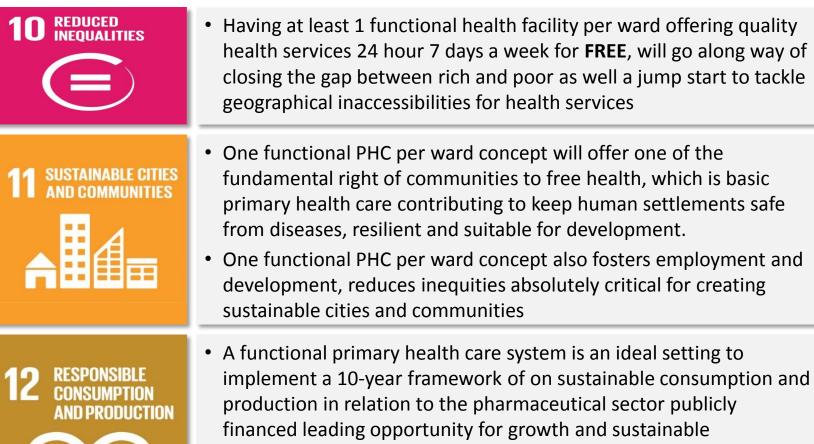


Achieving Universal Health Coverage is consistent with broader Sustainable Development Goals (SDGs).





Achieving Universal Health Coverage is consistent with broader Sustainable Development Goals (SDGs).



• The above argument is also valid for Capital and Maintenance costs for PHC an opportunity for growth and sustainable development



development

• Expected Impact

1	Reducing out-of-pocket expenditure by 20%	About 20% of the population living below poverty lines would have been catered for in Yr 1 (70% of the Nigerian populace, 128,100,000 fall below poverty lines)
2	Improvement in health indices	Approximately a quarter of individuals (6,405,000 households) that fall within the bottom two quintiles will have access to healthcare
3	Creating jobs	210,000 jobs in PHC centers alone ~Additional jobs created across the healthcare value chain
4	Local economic multiplier effect	Creating a market for the local pharmaceutical industry.
5	Expanding private sector involvement in healthcare	Creating a market for private sector investment in health infrastructure, equipment and maintenance services.
6	Expanding private sector involvement in healthcare	Better quality of healthcare services results in increased utilization and improved trust for the health system and government at large



A Rapid Results Initiative to deliver quick tangible results to Nigerians within 100 days will require collaboration across MDAs and between Federal and States.



Making pilot PHC's functional

Mutual Health Associations up and running

Creating trust and accountability through media campaigns

Provide free surgeries to Nigerians who cannot afford them

Provide nutrition support to IDP camps

Operationalize NCDC Laboratory



Program for Results for Saving One Million Lives: SOML-PforR presents an opportunity for priming PHC to attract more resources. Launching date:

All state plans concluded and approved

Final Federal Government steps for implementation have been triggered

Provides a leveraging platform for states to access more funds for Primary Healthcare service delivery and strengthens PHC management



FGoN with support of donors and private sector, putting in place plans for technical assistance to states to enable them make progress towards results



Public Private Partnerships also present an opportunity to leverage expertise, resources and capabilities of the private sector.



Innovative service delivery models to engage small scale providers to provide Primary Healthcare services in a regulated manner



FGON exploring opportunities for PPPs in each geopolitical zone with local and foreign investors



Incentivizing Healthcare Investments policy document provides a framework that can adopted at state level to attract private investments for primary and secondary care



SOML Innovation Fund provides an opportunity for government to test out high impact innovations with support from the private sector



We are investing in Tertiary Health Care to reverse the rising trend of Medical tourism.....



Another 7 tertiary institutions will be upgraded to serve as Center of Excellence for Cancer Care.

We are resolute to

Ultimately save about 1 billion USD – the average cost expended on medical tourism outside Nigeria annually



5 everal High Impact programs are being carried out

PHC Revitalization efforts – with States and development partner contributions





Over 600 facilities across six states have been revitalized under the MNCH2 program

Over 1300 facilities revitalized under the Nigeria State Health Investment Program (NSHIP)

Several States have heeded the call and have begun revitalizing PHCs for improved performance

Through the SOML P4R, States are being supported to revitalize PHC





We have also supported local manufacturers of pharmaceutical commodities through procurement and donation of same to neighboring countries













...and addressed nutritional emergencies in the North East





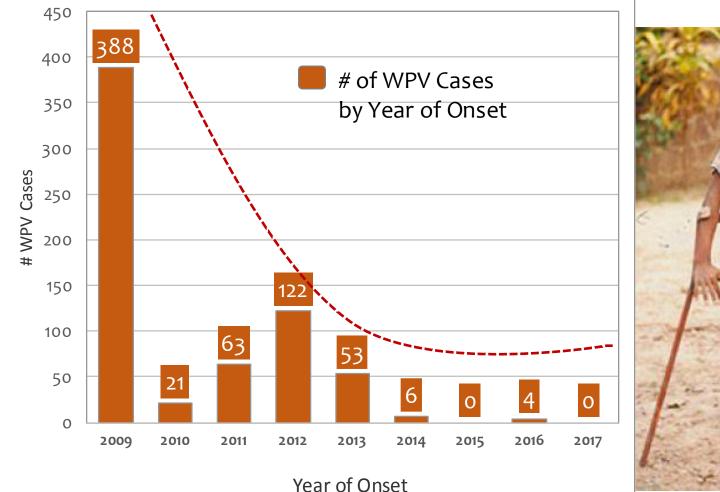








We have not detected any other reported case of WPV, however the job is not yet done!!!





- Pakistan: Reported 2 cases of WPV1 (last case Feb. 13, 2017)
- Afghanistan: Reported 3 cases of WPV1 (last case Feb. 21, 2017)
- Nigeria: No reported case in 2017 (last reported case August 21, 2016)

The Honorable Minister of Health IPV introduction f. I.F. Ade & le FAS NASS is critical to attainment of UHC: FMOH is grateful for the support thus far but we need more....







FEDERAL MINISTRY OF HEALTH





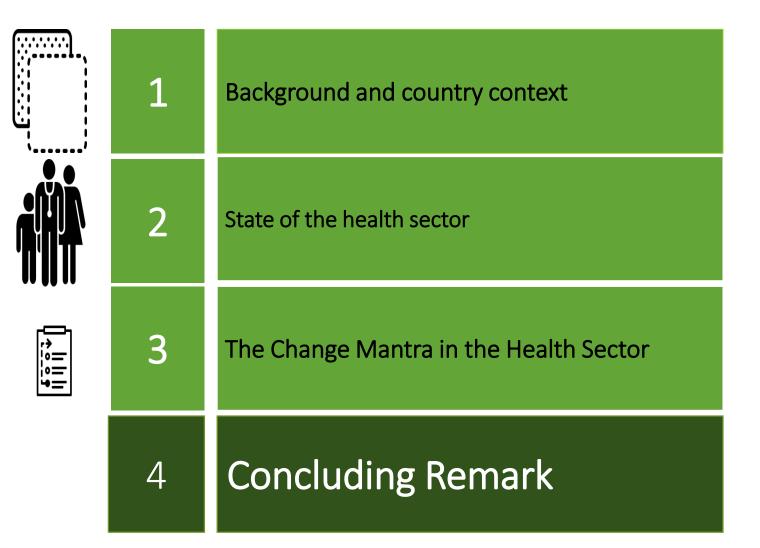
Mobilising resources for the Revitalization of PHC towards the attainment of UHC

Increase budgetary allocation for Public Health emergency

Soliciting for partnership enactment of laws that will fast rack UHC











At the FMOH.....

Promote Efficiency by Establishing Efficiency Management Unit

Promote Transparency: Displaying the budget on the FMOH web; Regular briefing of the public at every stage of implementation

Accountability: We will want to be held accountable for our actions





We need to DELIVER health to ALL Nigerians especially those who are poor...

EVERY LIFE COUNTS

The time to start is NOW!

and



FEDERAL MINISTRY OF HEALTH

Come and join hands with us ... TOGETHER EVERYONE ACHIEVES MORE (TEAM)





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Thank You



