

# Raising revenue for health

## Revenue generation

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Abt Associates Inc.

*In collaboration with:*

Avenir Health | Broad Branch Associates | Development Alternatives Inc. (DAI) | Johns Hopkins Bloomberg School of Public Health (JHSPH) |  
Results for Development Institute (R4D) | RTI International | Training Resources Group, Inc. (TRG)



# Mobilising resources: Government & Others

## ▶ Fiscal space for health

- Reprioritization of expenditures in the public sector
- Maximization of efficiency in the allocation of public resources
- Macro-economic growth and stability
- Sector specific foreign aid (on-budget)
- Government tax base and tax effort (indirect and direct; general and earmarked)


## ▶ Revenue generation for health

- **Out-of-pocket payment**
- **Prepayment models including through health insurance**
- Sector specific foreign aid (off-budget)




# What are we doing here ....

- ▶▶ What is “**prepayment**” and how does increasing its role in health financing support the goal of improving **equity** in the health system?
- ▶▶ What is **out-of-pocket spending** and why is reliance on it adverse to Universal Health Coverage?
- ▶▶ What **criteria** should we use to understand the options for revenue generation in the health sector?
- ▶▶ What role can government play to make revenue generation for health **stable** and **sustainable**?



What is “**prepayment**” and how does increasing its role in health financing support the goal of improving equity in the health system?






# “Prepayment” delinks payment from health need and potentially linking it instead to income

“Prepayments” can take the form of:


- ▶▶ Premiums to private or public insurance
- ▶▶ Taxes paid to government that are then used to finance health
- ▶▶ *And are planned*

Prepayment’s opposite is “out-of-pocket spending (OOP)” which:

- ▶▶ Occurs *at the time of need* by households paying directly to providers.
- ▶▶ Is the most regressive and harmful form of payment



What **criteria** should we use to understand the options for revenue generation in the health sector?





# The assessment criteria for thinking about all revenue generation options

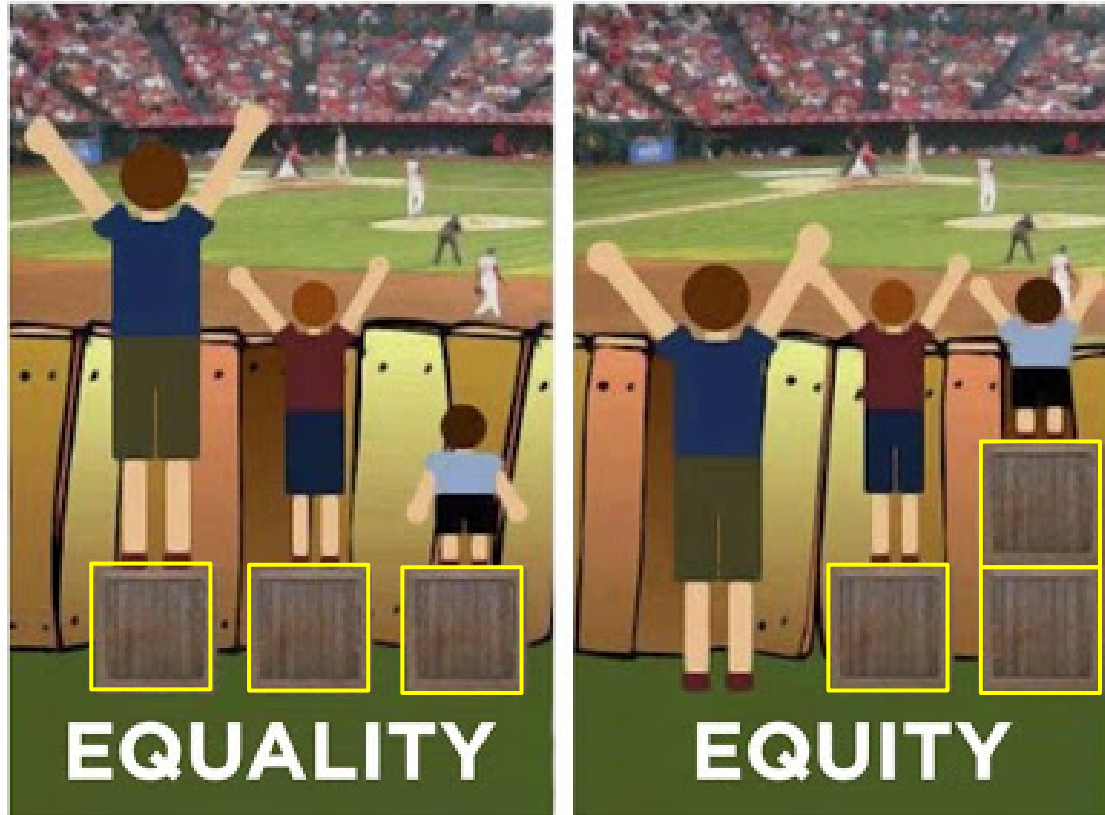
- ▶▶ Long term **effectiveness** in generating additional revenue
- ▶▶ **Efficiency** in revenue collection for the government
- ▶▶ Impact on national-level economic efficiency, productivity, and competitiveness [**do no harm**, or as little as possible]
- ▶▶ Overall **equity** of a payment system [which also depends on how revenue is used]

How would you define equity in your own words?

How would you define equality in your own words?

How would you distinguish between the two?

# What is out-of-pocket spending and why is reliance on it antithetical to Universal Health Coverage?





# Regressive/Progressive

- ▶▶ “**Regressive**” payments account for a larger share of income in poorer households
- ▶▶ Antonym “**Progressive**”
  - ❖ Regressive: poor households pay a larger share of their income
  - ❖ Progressive: rich households pay a larger share of their income
  - ❖ Regressive/progressive character of payments may depend on:
    - ▶ Country context (size of middle class, characteristics of informal sector)
    - ▶ Design of payment system
- ▶▶ Regressive payments contribute to systemic “**inequities**” in health systems

*“Health inequities are defined as the **unfair** and avoidable inequalities in health status between populations. Within health systems, equity applies to the goals of improved health outcomes, **equity in finance**, financial risk protection and responsiveness, as well as the objectives of good quality and **utilization based on need**.”*

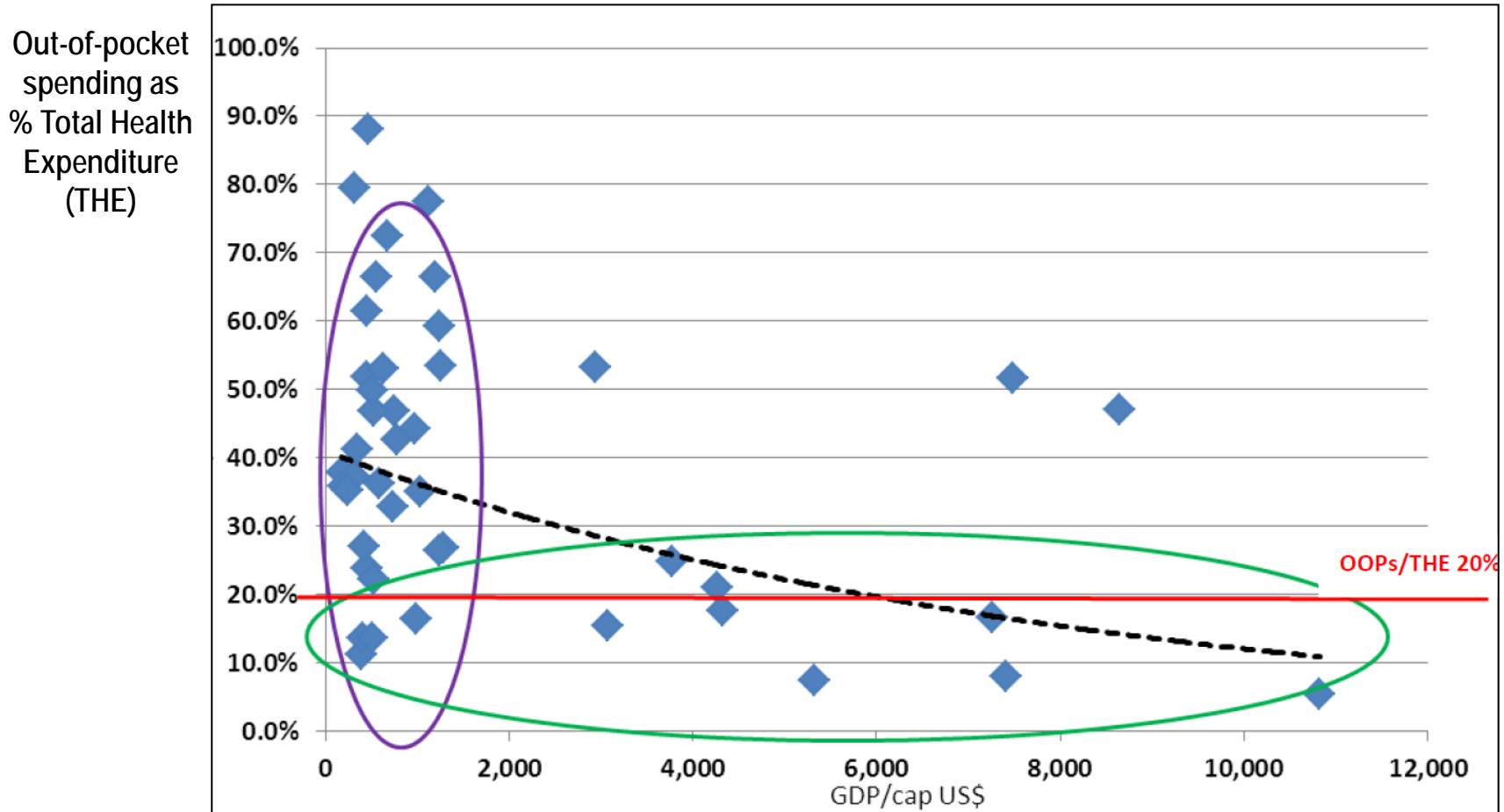
- Rockefeller Foundation et al. 2013 Universal Health Coverage: a Commitment to Close the Gap




What role can government play to  
make revenue generation for health  
**stable** and **sustainable**?



# Level of OOP spending higher in poor countries in sub-Saharan Africa



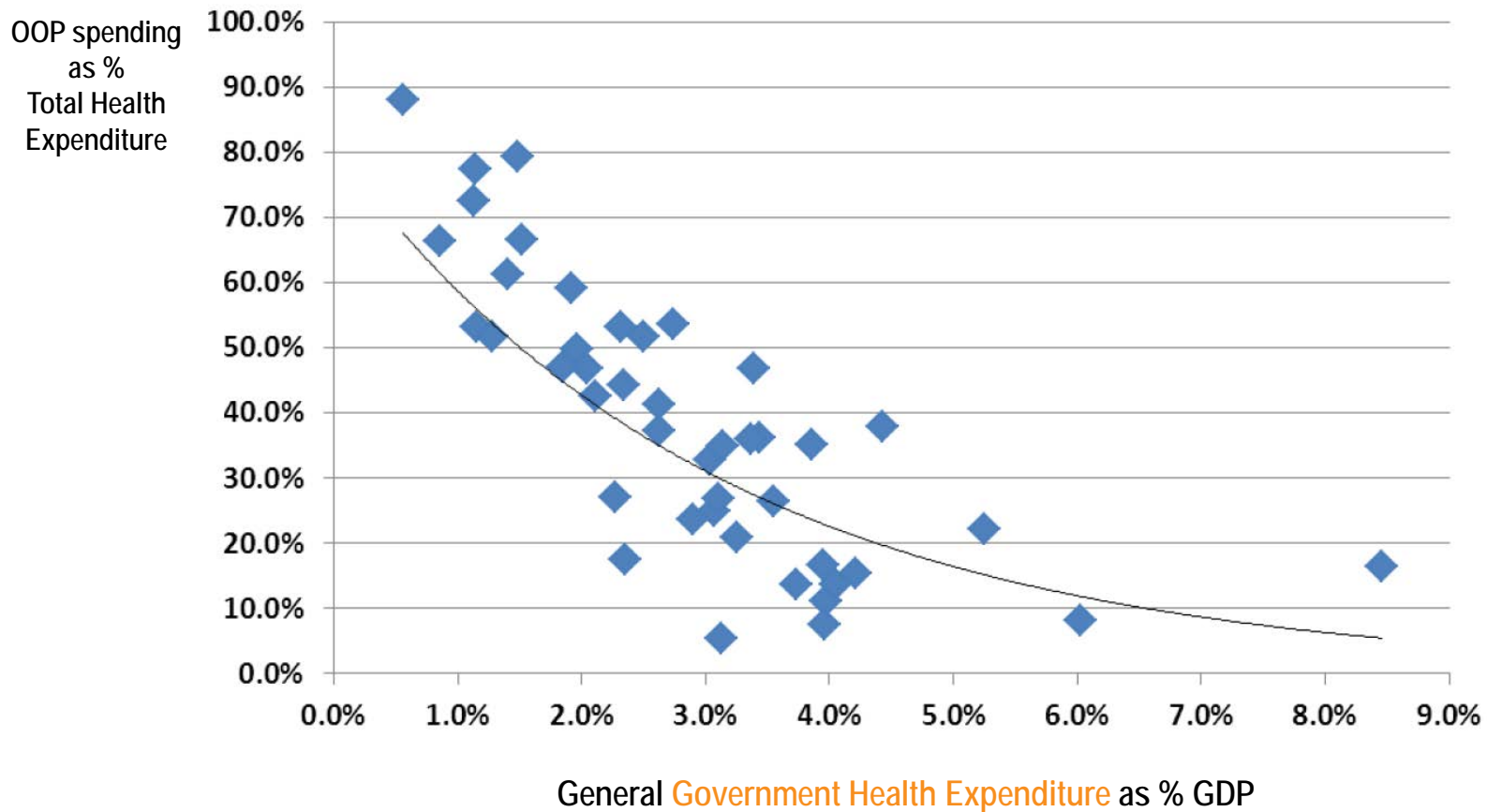
Source: WHO Regional Office for Africa. 2012. State of health financing in the Africa region.



# Vital governance role for govt. in health systems needed to progress towards UHC

- ▶▶ **Improving equity** in a country's collection and distribution of health resources also requires government action
- ▶▶ Government action can encourage movement from reliance on OOP spending to prepayment and risk pooling – **government makes policy and can convene non-state partners**
- ▶▶ Universal **scale** requires more government action ...

# Increased government spending in SSA is correlated with reduced OOP spending



Source: WHO Regional Office for Africa. 2012. State of health financing in the Africa region.



# Beyond governance ....

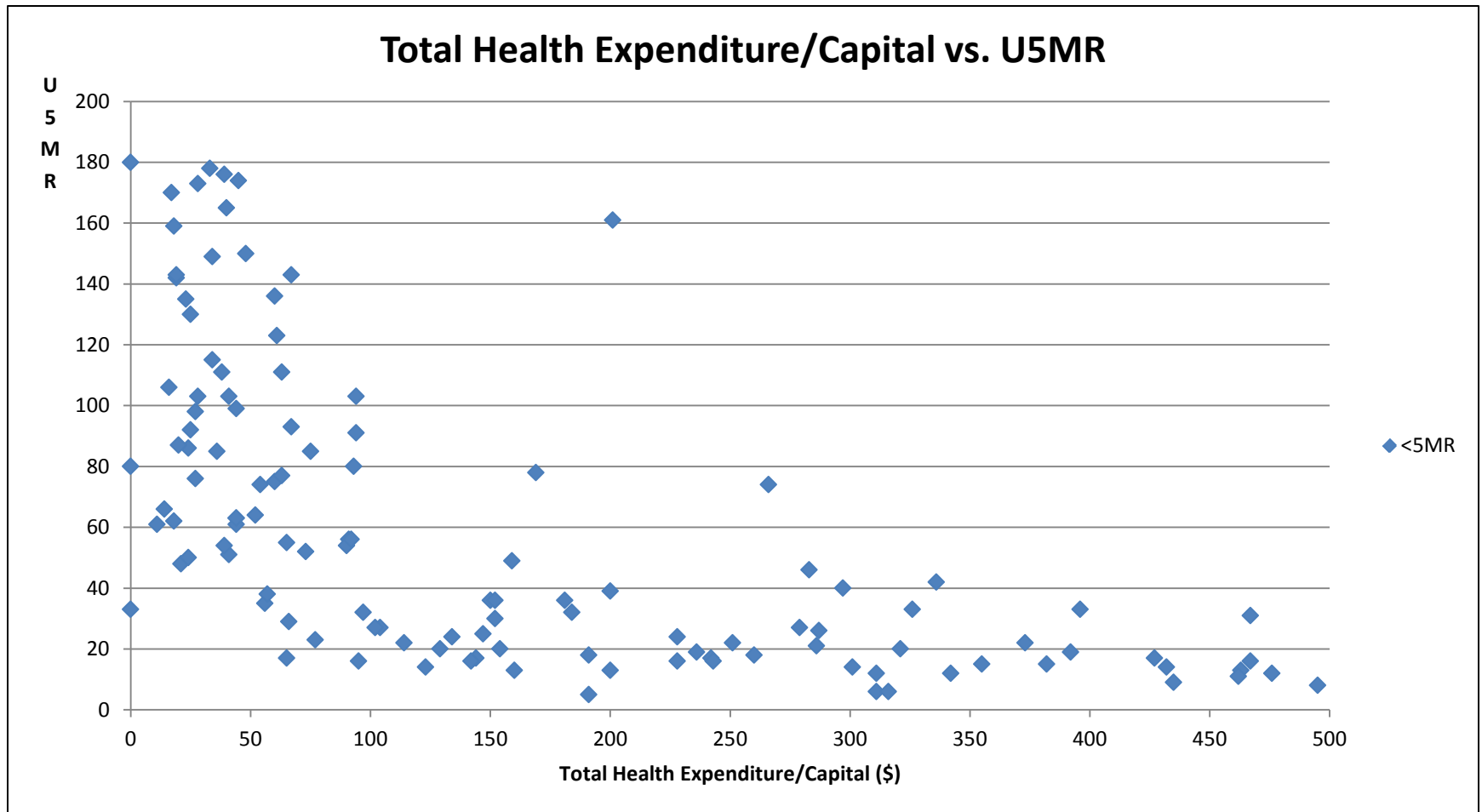
- ▶▶ Setting up insurance (public and/or private) to pool funds **is not enough**
  - ❖ The poorest cannot afford premiums
  - ❖ Some public health services are not “insurable” for example immunization
- ▶▶ Need **sufficient government revenue** to support **government expenditure** on health programs
- ▶▶ Do we need to make the point about donors and sustainability???




# How much is enough?

- ▶▶ Health spending as a percentage of GDP – 5%
- ▶▶ Percentage of general government budget allocated to health (Abuja declaration) – 15%
- ▶▶ Recommended health expenditure per capita for UHC – \$86
- ▶▶ Threshold of OOP/THE that predisposes population to significant risk of catastrophic expenditure and poverty – >20%

# Health Expenditure vs Health Outcomes







# Health expenditure and health status in sub-Saharan Africa:

Study using panel data from 1995 through to 2010 covering 44 countries in SSA showed:

- ▶▶ Health expenditures influences health status through improving life expectancy at birth, reducing death and infant mortality rates
- ▶▶ Both public and private health care spending showed strong positive association with health status even though public health care spending had relatively higher impact.

Source: Novignon J, Olakojo SA, Nonvignon J. The effects of public and private health care expenditure on health status in sub-Saharan Africa: new evidence from panel data analysis. *Health Economics Review*. 2012;2:22. doi:10.1186/2191-1991-2-22. <http://www.ncbi.nlm.nih.gov/pmc/articles/PMC3533939/>



What role can government play to  
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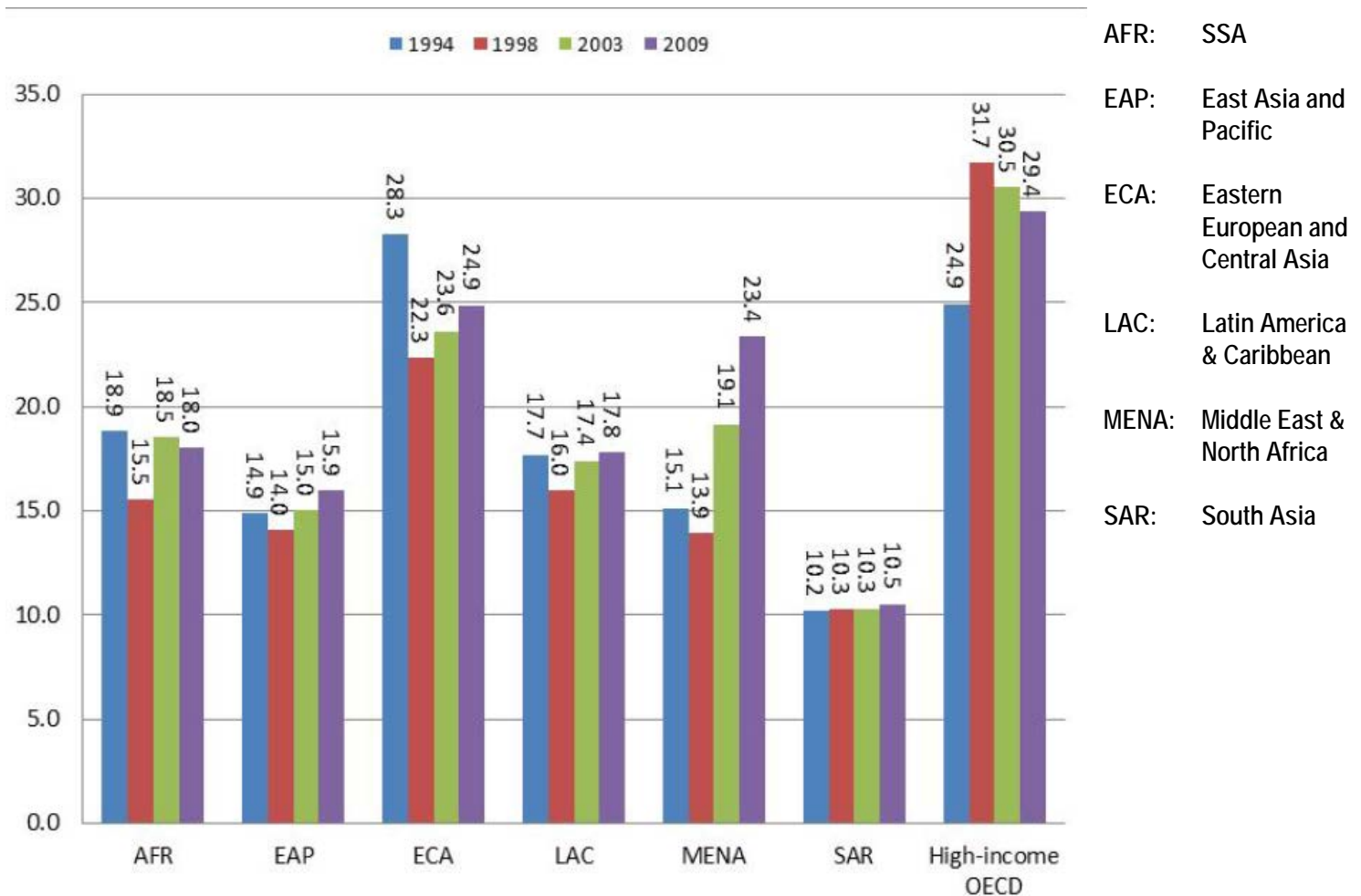


# Sources of general revenue

- ▶▶ Earnings from government enterprises (e.g. oil)
- ▶▶ **Direct taxes** (*more progressive*)
  - ❖ personal income taxes
  - ❖ corporate profit taxes
  - ❖ property taxes
  - ❖ wealth taxes
- ▶▶ **Indirect taxes** (*less progressive*)
  - ❖ sales taxes (clothing)
  - ❖ excise taxes (tobacco, alcohol, gasoline)
  - ❖ value added taxes (intermediate products contributing to a final good, such as car seats or radios in a car)
  - ❖ import duties
  - ❖ export taxes

# Tax power in SSA on par with other developing regions ...

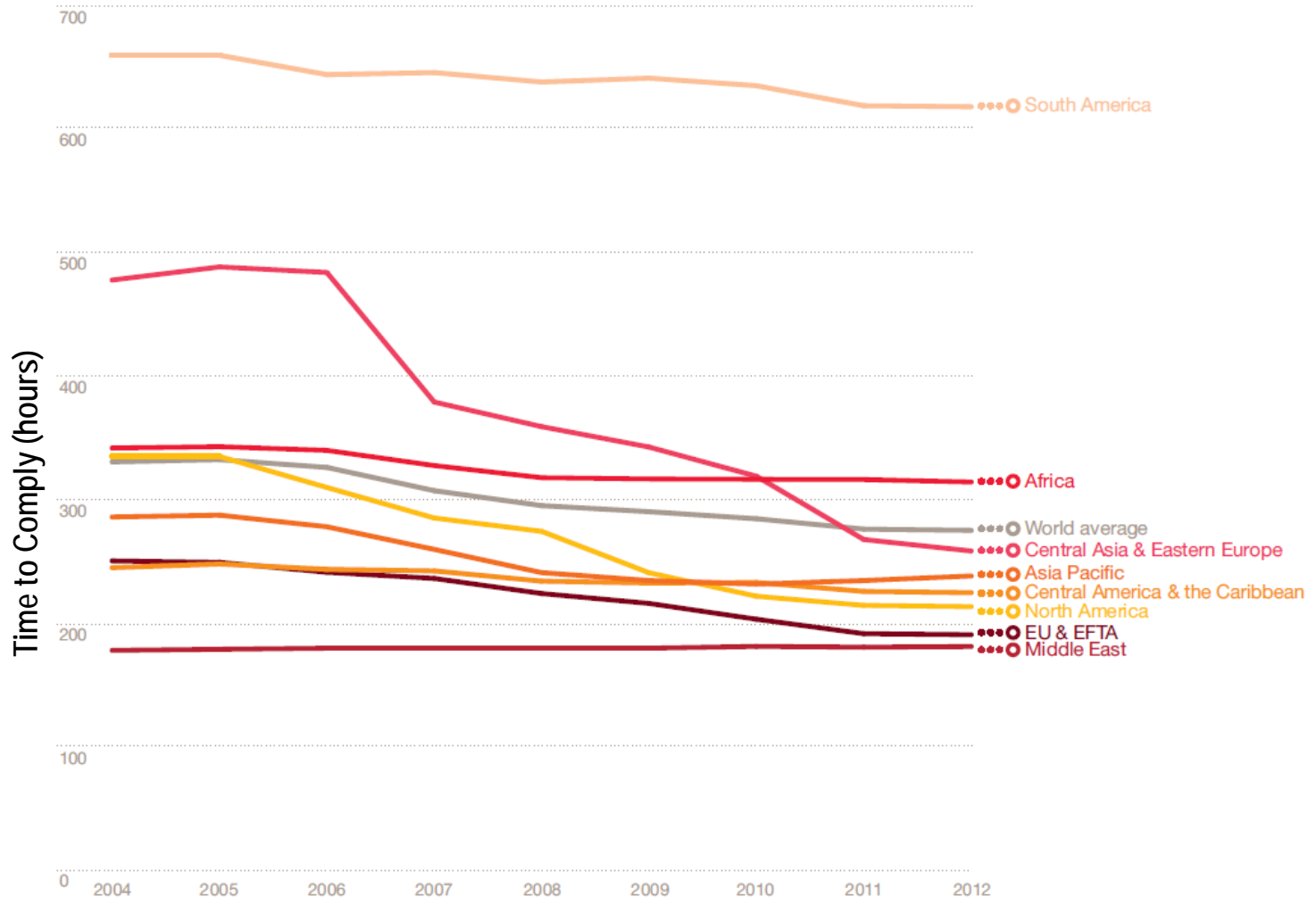
Tax revenue  
as % of  
GDP



Source: World Bank Development Indicators, from Le et al. 2012. Tax capacity and tax effort: extended cross-country analysis from 1994 to 2009.

# Tax system efficiency in Africa has improved, but more progress can be made

“Time to comply” with tax obligations: indicator of compliance burden associated with profit, labor, and consumption taxes on businesses.



Source: Pricewater Cooper *Paying Taxes: 2014 Analysis*.



# Some conclusions

- ▶▶ Engaging in reforms to **shift revenue generation from OOP spending to prepayments** (premiums or tax revenue) is essential for countries in SSA to make progress towards UHC
- ▶▶ Steady improvements in tax collection and reliance on a mix of revenue sources will allow countries eventually to build a **stable and sustainable** system for health resources generation
- ▶▶ SSA countries can improve the effectiveness and efficiency by:
  - ❖ **Collecting existing taxes through better tax design (policy) and tax collection systems**
  - ❖ **Spending those revenues to improve health care and financial protection for the poor in an efficient manner**

# Taxes: Earmarked & Sin

- ▶▶ Sin taxes: levies on the consumption of products that are harmful to health such as alcohol and tobacco
- ▶▶ Earmarked taxes: taxes whose revenue is designated to be spent on a particular program or use

*Complete the following:*

	Tobacco tax	Urban property tax
Effectiveness, sustainability	x	✓
Efficiency		
Economic impact		
Equity		

Thank you

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